Annex I - Declaration of Interest

I, Isabel Mora Garcia, Supervisory Director at Climate-KIC Holding B.V. (the Company), set out below my interests in accordance with the Supervisory Board’s By-laws, as amended from time to time.

1.1 Declaration of interests

I currently have a material commercial or personal interest in relationship with or connection to the following bodies:

<table>
<thead>
<tr>
<th>Name</th>
<th>Entity Details</th>
<th>Details of Interest, Relationship or Connection</th>
</tr>
</thead>
<tbody>
<tr>
<td>Banco Santander, S.A.</td>
<td>Banking</td>
<td>Finance Group Vice-President</td>
</tr>
</tbody>
</table>

Without limitation, the above is inclusive of (i) relationships with Partners and other beneficiaries of Climate-KIC or Partner funding (ii) any directorships held, current positions of employment, advisory, agency or consulting arrangements, trusteeships, partnerships or other positions of a similar nature (including voluntary or otherwise), (iii) shareholdings or rights to shares or other equity or convertible arrangements, in each case, where the relevant interest represents at least (or the right to at least) 30% of the outstanding capital/voting rights/controlling class etc, and (iv) those interests, relationships or connections held by persons connected to me (spouse, registered partner or other life companion, children (including foster children), other relatives or family connections) that a reasonable person would consider disclosable. (“Partner” is to be defined as an entity who has entered into a partnership agreement with Climate-KIC Holding B.V.)

1.2 I am to be regarded as interested in any contract that may, after the date of this notification, be made with any of the following companies and/or organisations:

<table>
<thead>
<tr>
<th>Name of company or organisation</th>
<th>Nature of interest</th>
</tr>
</thead>
<tbody>
<tr>
<td>Banco Santander S.A.</td>
<td>Finance Group Vice-President</td>
</tr>
</tbody>
</table>
2. Data Protection, Confirmation and Undertaking

2.1 I consent to the information contained in this declaration being used in accordance with data protection principles as set out in the Data Protection Laws ("Data Protection Laws" shall mean Directive 95/46/EC of the European Parliament and Directive 2002/58/EC (as amended by Directive 2006/24/EC and Directive 2009/136/EC) and any local legislation implementing such Directives (including the Dutch Personal Data Protection Act)).

2.2 I confirm that, to the best of my knowledge:
   (a) the information contained in this declaration is complete and accurate; and
   (b) I am not aware of any conflicts, other than those contained in this declaration, that exist between my appointment at Climate-KIC and my personal or other interests.

2.3 I undertake to:
   (a) review this declaration at least once in every 12-month period and update it if necessary;
   (b) update this declaration as and when my circumstances change;
   (c) declare promptly any conflict that arises in the future;
   (d) at each Supervisory Board meeting or action via written resolution, declare any interests in the agenda items (such interest to be minuted by the Company Secretary).

Signed: [Signature]

Print name: Isabel García Mora

Dated: 13 July 2020